How Do We Know If We're Winning? 2015-16

Setting School Improvement Goals and Tracking to Improve Student Learning

Leaderin Me Framework

SEE Core Paradigms	Paradigm of Leadership		Paradigm of Potential		Paradigm of Change		Paradigm of Motivation		Paradigm of Education	
	NOT THIS Leadership is for the few.	BUT THIS Everyone can be a leader.	NOT THIS A few people are gifted.	BUT THIS Everyone has genius.	To improve schools, the system needs to change.	BUT THIS Change starts with me.	Educators control and direct student learning.	Educators empower students to lead their own learning.	NOT THIS Help students achieve academically.	Develop the whole person.
		eadership	Principles	_	eate a Lead		ture		cademic Sy	stems

DO

Highly Effective Practices

- Ongoing Staff Learning
- New-Staff Learning
- Principal Learning and Modeling

Student Learning

- Direct Lessons
- Integrated Approaches
- Modeling

Family Learning

- Family Communication
- 7 Habits Training for Families
- Student Teaching at Home

- · Physical Environment (See
- Common Language (Hear
- Emotional Environment (Feel)

Shared Leadership

- Student Leadership Roles
- Student-Input Systems
- Active Lighthouse Teams

Leadership Events

- Schoolwide Events
- Classroom Events
- Family & Community Events

- School, Classroom, and Staff Goals
- Goal and Data Tracking
- Staff Collaboration Around Each
 Student's Growth

Student-Led Academics

- Student Goals
- Leadership Notebooks
- Student-Led Conferences

Empowering Instruction

- · Teacher Planning and Reflection
- Collaborative Protocols
- Student-Led Learning

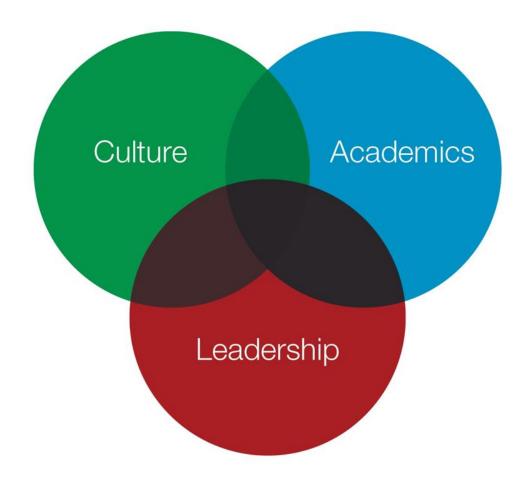
GET Measurable Results

Leadership

Culture

Academics

The Leader in Me Process



Objective:

Learn to empower students to work effectively to achieve their goals.

Purposeful and Effective

4 Steps:

- 1. Focus on the WIGs (Lag measure)
- 2. Act on Action Steps (Lead measures)
- 3. Keep a Compelling Scoreboard4. Create a Cadence of Accountability

WIGS are: Wildly Important Goals Wildly Important Gaps

Written in "X to Y by when" to ensure there is a finish line

Lag and Led Measures

- Lag measures are our WIGS think of them as the big picture or "the end in mind"
 - We have been great at setting these goals in the past but have had a hard time tracking them as we go along. (Long term goals)
- Lead measures are the things that "lead" us to the Lag – think of them as the plan or activities that lead us to our goal
 - For example, PBIS does this by looking at the monthly referrals. They help students and staff predict if they are going to WIN! (short term goals)

How do we choose our Lags/WIGS?

- We need to look for areas that have a noticeable gap.
 - We have looked at attendance in the past because it was an easy goal to start with. What we have noticed is that we are great at attendance and stay between 90–100%. Because we now know this and it is not a big gap, it is something we can give up.
 - This led us to look at reading, math, writing, and behavior/culture data to see where the big gaps were occurring so that we could choose more useful goals.

Reading School Data

	Kdg	1 st	2 nd	3rd	School
2010-2011	76%	70%	74%	67%	72%
2011-2012	64%	91%	82%	75%	77%
2012-2013	63%	73%	78%	71%	71%
2013-2014	69%	67%	80%	76%	73%
2014-2015	68%	74%	73%	78%	73%

Reading Achievement

Goal 1

Step 1. Focus on the WIG (Lag measure)
Increase students' reading achievement by providing quality core
classroom differentiated instruction aligned to the Common Core State
Standards (CCSS) and tiered intervention.

- Ellington School will increase the number of students meeting or exceeding in reading, and students who have grown 3 or more reading levels, from 78% to 85% between October 2015 and May 2016 as measured by the Fountas and Pinnell Benchmark assessment.
- In May 2014, **78**% of students had grown at least 4 reading levels <u>or</u> were meeting/exceeding on the wall.

Step 2. Act on Lead Measures How will we track this?

- Monthly running records on each student to be entered by teachers into One Drive
- Weekly teachers will call the office or send a note, anytime on Friday, after they have determined their classroom achievement for the week. (Example 22 of 24 students met their reading goal this week.)
- These will be reported at Morning Meeting each Monday.

How will we track this? (Continued)

- Classroom: Classes will chart what percentage/number of students who reached their goal that week. This goal will be set by each grade level but will be a high number close to 90%
- This will be what you can set your classroom incentive from.
- Students: In their leadership notebooks they will chart if they reached their goal for the week/month.

Step 3. Keep a Compelling Scoreboard

- Is it simple? (goal line)
- Can I easily see it?
- Does it show lead and lag measures?
- Can I tell at a glance if I'm winning?
- Do our school, grade level, and classroom scoreboards align?

How will we track this? (Continued)

- Classroom: Classes will chart what percentage/number of students who reached their goal that week.
- This will be what you can set your classroom incentive from.

INVERTED TRIANGLE

Aligns data from the bottom up. Using inverted triangles helps stakeholders understand data efforts. "If I meet my goal, I help my class meet our goal. If my class meets our goal, we help our grade level and school meet their goal."

2nd Grader Quote



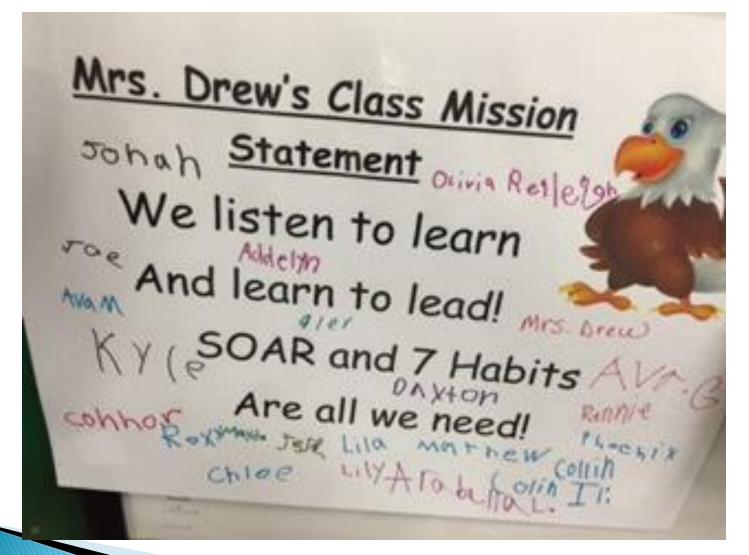
Step 4. Create a Cadence of Accountability

- Report on the commitments frequently
- -Review the scoreboard to learn from successes and losses
- -Revise commitments as needed
- -Celebrate

Weekly Lead Measures

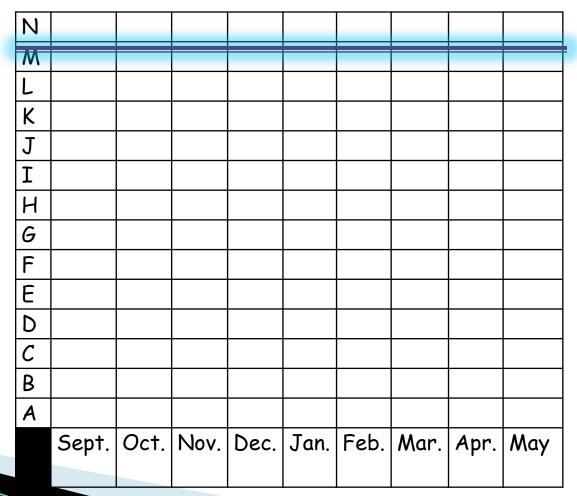
- These are set by the grade levels to help the students reach their goals.
 - Kindergarten may use practice their ABC chart 3 nights per week
 - 1st grade will read at home 4 nights per week
 - 2nd grade will read at home for 15 minutes 4 times per week
 - 3rd grade will read at home 80 minutes per week
 - Set by each grade level but MUST be consistent per grade level.
 - Can change as needed an agreed upon by grade level.

Class Mission Statement



Monthly Running Records

- Entered into One Drive by teachers
- Students score in their Leadership Notebooks



Please sign the calendar below to help your student reach their goal of reading 4 nights per week.

Sunday	Monda	100	y Wednes	saay Inursaa	N-00	200
	1	2	3	4	5	6
7	8	9	10	n	12	13
' 	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

Leadership Notebook

January

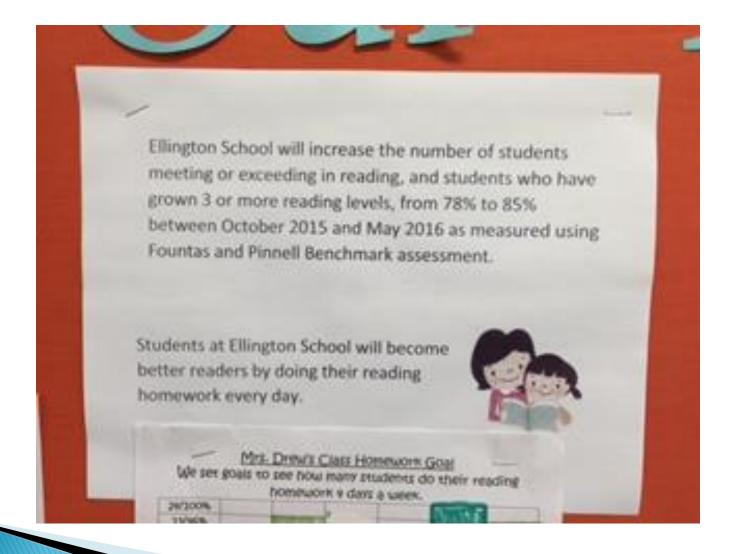
GOAL: My goal is to have $\underline{14}$ green days at the end of the month by completing my reading homework.

DIRECTIONS: Parents please initial in the circle when they have read to you. The teacher will color green when she checks the next day. At the end of each week, we will check to see if we are on track.

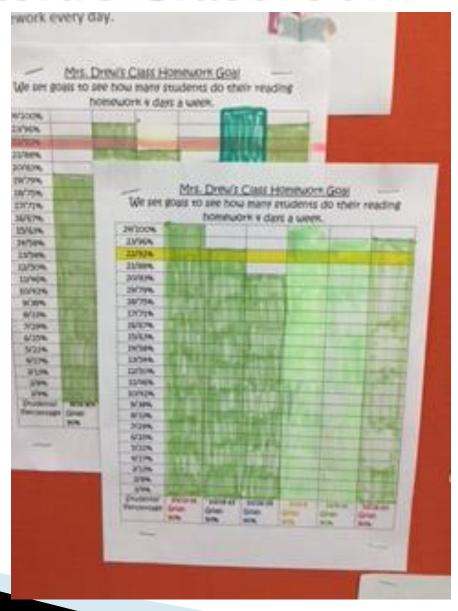
Monday	Tuesday	Wednesday	Thursday	<u>Friday</u>
4 No School	5	6	7	NO HW
11	12	23	14	NO HW
18 No School	19	20	21	NO HW
25	26	27	28	29 NO HW

Green: I completed my assignments today ©

Posted in Classroom



Posted Outside Classroom



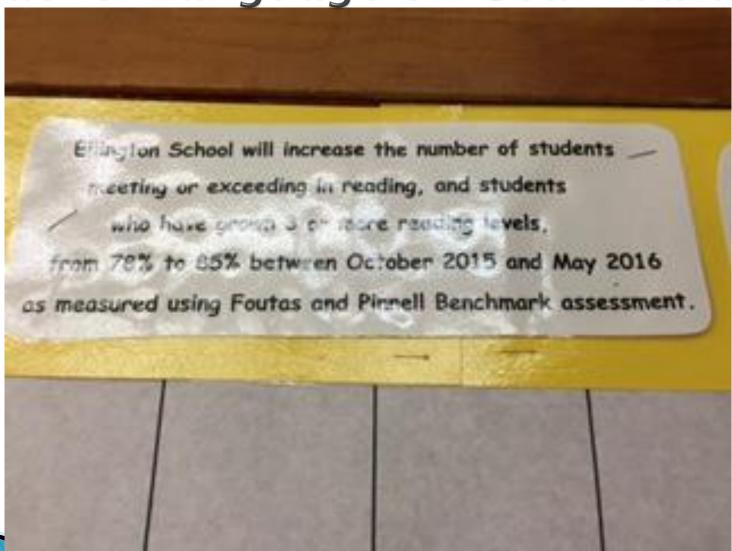
Reading chart posted in gym and updated/shared weekly at Morning Meeting



WIG Board in Cafeteria Updated Monthly



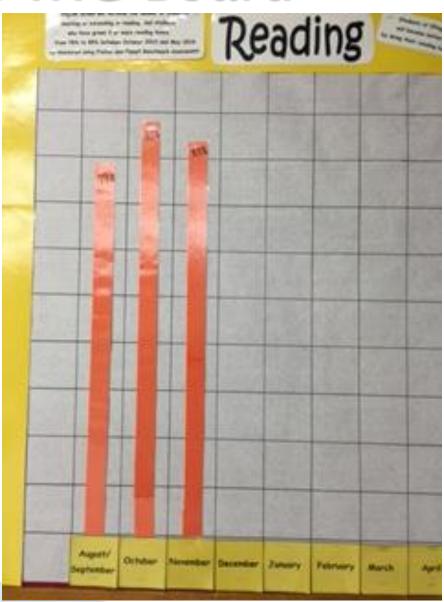
Teacher Language on Goal Board



Student Language on Goal Board



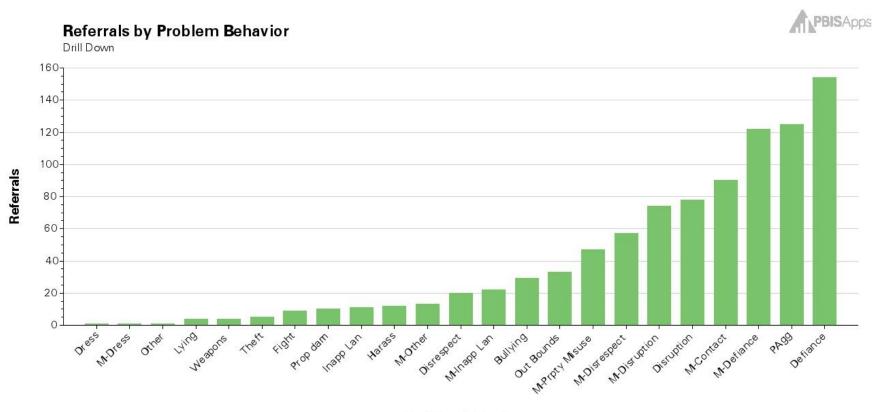
School-wide WIG Board



Culture/Social Emotional Achievement

Goal 2

SWIS Data



Step 1. Focus on the WIG (Lag measure) increase students' social emotional achievement by providing quality core classroom differentiated instruction aligned to the Common Core State Standards (CCSS) and tiered intervention.

- Each month Ellington School will achieve an "all-time best" percentage of students modeling their leadership behaviors by showing that Leadership Comes from the Inside Out.
- In May 2014, 60% of students had no referrals (79% of students had no major/office referrals and 65% of students had no minor referrals)

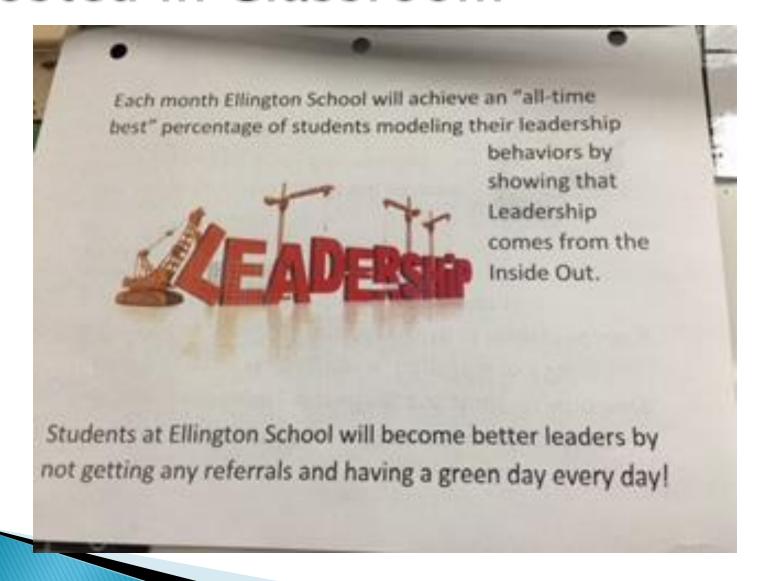
Step 2. Act on Lead Measures How will we track this?

- PBIS will keep track of the percentage of students receiving referrals through SWIS
- We will report weekly the number of students with NO referrals for the previous week at Morning Meeting each Monday
- Students will chart their daily behavior on their reflection charts in their Leadership notebooks. *Students who are in the CICO/Tier 2 programs will have additional data tracking.

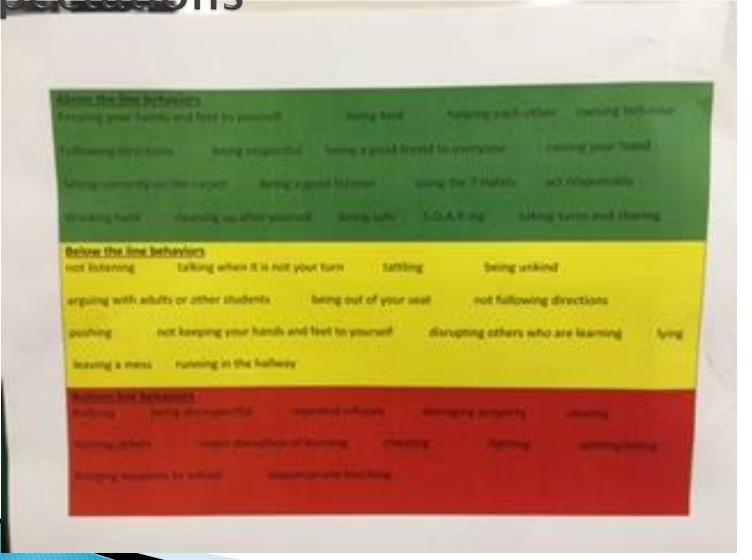
Behavior chart for Leadership Notebook and/or Classroom tracking for the Month

Sunday	Mond			er sday Thurso			day
	1	2	3	4	5	6	
,	8	q	10	11	12	13	
t	15	16	17	18	19	20	
21	22	23	24	25	26	27	
8	29	30	31				

Posted in Classroom



Co-constructed Behavior Expectations



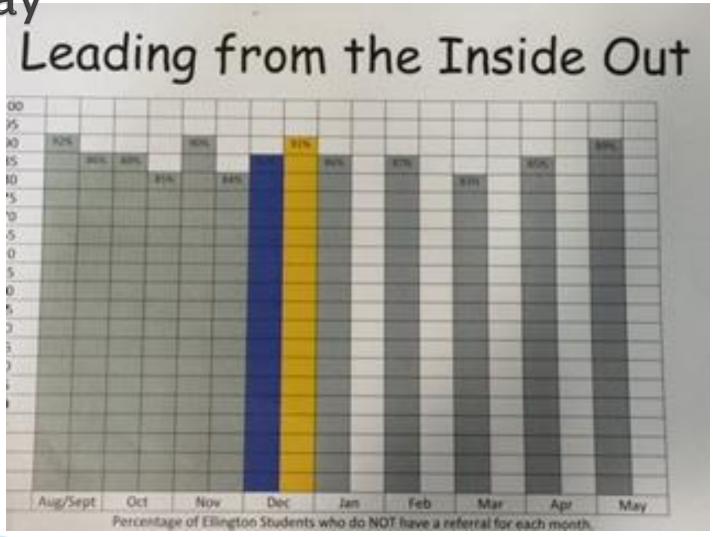
Posted in Classroom



Behavior chart posted in gym and updated/shared weekly at Morning Meeting



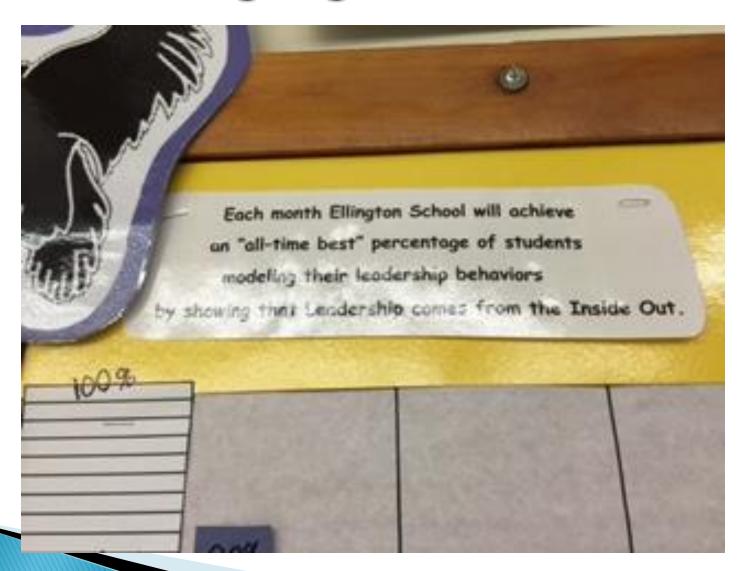
Shared at Morning Meeting each Monday



WIG Board in Cafeteria Updated Monthly



Teacher Language on WIG Board



Student Language on WIG Board



School-wide WIG Board



Questions?

Jen Drew Ellington School (217)222–5697 drewje@qps.org